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ESRF ORGANIZES A TRAINING WORKSHOP ON UPDATING AND PREPARATION OF DISTRICT STRATEGIC PLAN FOR LGAs OFFICIALS FROM MWANZA, MARA AND SIMIYU

The Economic and Social Research Foundation (ESRF) with the support extended from the African Capacity Building Foundation (ACBF) organized a two day training workshop on Updating and Preparation of District Strategic Plans for Local Government Authorities Officials from three regions of Mwanza, Mara and Simiyu.

The event was held at Mwanza Regional Conference Hall on 31st May to 1st June, 2017. The training was officiated by Mwanza Regional Commissioner Honorable Mr. John Mongella on behalf of Eng. Mussa Lyombe, Permanent Secretary, President's Office, Regional Administration and Local Government. The training workshop attracted 55 local and regional government officials namely; the Regional Administrative Secretaries, Regional Planning Officers, District

>>> Page 2



Guest of Honor John Mongella Regional Commissioner Mwanza (Standing at the middle) on his right is Dr. Tausi Kida- Executive Director ESRF and Mr. Jumanne Sagini - RAS Simiyu on his left are CP. Clodwing Mtweve - RAS Mwanza and Mr. Emmanuel John - Representing - RAS Mara, showing books titled Updating and Preparation of District Strategic Plans for Local Government Authorities Officials after launch.

INSIDE THIS ISSUE

Editorial	2
Strategic Research and Publications.....	3
Commissioned Research	5
Governance and	
Capacity Development	7
Knowledge Management and	
Innovation	9
Validation Workshop for	
Practical Norms in Education and	
Health Sectors	12
Presentation of preliminary findings	
and analysis of the OOSC project	
in Mara.....	14
ESRF hosts Public Seminar on the	
Impact of Mining on Spatial Inequality	
in Africa	15
ESRF and GRADE introduce	
a Land Planning App.....	17

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ESRF FACILITATES THE INAUGURATION OF SIMIYU INVESTMENT GUIDE

On March 15th, 2017 the Economic and Social Research Foundation (ESRF) in partnership with the Simiyu Regional Commissioner's Office with a support from the United Nations Development Programme (UNDP)

inaugurated Simiyu Investment Guide which shows the availability of more than twenty investment opportunities in agriculture, tourism and livestock in the region.

>>> Page 4



The Guest of Honor Prof. Adolf Mkenda, Permanent Secretary Ministry of Trade and Industries (In a black Suit) and Hon. Anthony Mtaka, Simiyu Regional Commissioner showing the Simiyu Region Investment Guide after launching. First Left is Dr. Tausi Kida- Executive Director ESRF.

FROM THE EDITORIAL DESK

It is with delight that we bring to you the first edition of the Newsletter covering the period between January to June 2017. The edition presents to you yet another round of updates in brief re surfacing within the Foundation. In implementing the second year of our Medium Term Strategic Plan 2016 – 2020, the Foundation has been in its full mast operations in fulfilling its mandate research being the core one. Apart from research, the Foundation also embarks in Governance and Capacity Development, Commissioned Studies and Knowledge Management and Innovation.

In the first half of the year 2017, the Strategic Research and Publication Department continued with the implementation of projects which started in the previous year, including; Enhancing Industrialization in Tanzania as a Pivotal Pillar of Economic Growth: A Mapping of Extant Industrialization Potentials, aiming at identifying and documenting industrialization potential and exact areas of industrialization by sector in these regions, such as Leather sector, Pharmaceutical, Cotton, Urbanization and Special economic zone and Out of School Children (OOSC) in the Primary Education System in Mara Region aiming at profiling the out of school children in Mara Region, as well as to profile all available public/ private schools, and identify potential support services and organization that extend to support these children to or re-enroll in schools. Apart from these projects the Department managed to prepare;

two issues of QER covering the period of July-September 2016, Published ten (10) policy briefs, published three (3) discussion papers, Annual Report 2016 and one study report.

Under the Commissioned Studies, the Department among other activities is responsible for conducting demand driven policy researches. In this first half of the year 2017, it managed to implement a total of eleven studies falling under four ESRF's strategic themes namely; Inclusive Growth, Employment and Industrialization; Natural resources and environment management; and Social Service Delivery and Social Protection. Some of the ongoing projects include; Formulation of Annual Action Plan Program 2017, 11th EDF Interventions for Tanzania in Agriculture Sector (Horticulture), Scaling up Seeds & Technologies (SSTP), Adoption Survey in Tanzania and National Tourism Policy Review 1999

The Governance and Capacity Development proceeded with its mandate, whereby in this period it managed to conduct six policy dialogues, such as Impact of mining in special inequality in Africa and the impact of long term cooperation between Sweden and Tanzania. It also carried out two knowledge sharing workshops and four short course trainings in Dodoma, Dar es Salaam, Zanzibar and Mwanza.

The Knowledge Management and Innovation (KMI) Department continued

implementing Pro-Poor Economic Growth and Environmentally Sustainable Development (PEI) Project and other routine activities. In this first half of the year the Department conducted a training workshop on "the role of community radios on rural development: Focusing on contents, financial and institutional sustainability" aiming at imparting knowledge to community radios to be able to sustain their respective radios in contents generation, financial and institutional areas. The workshop benefitted 18 participants from community radios supported by PEI Project.

The Department also facilitated the launching of Simiyu Investment Guide which is the outcome of the study conducted by the Foundation in six Local Government Authorities in Simiyu Region whereby twenty six investment opportunities were identified. Furthermore the KMI through the PEI project improved water supply and sewerage service at Kisangwa Folk Development College by drilling and constructing a borehole at the college to facilitate smooth training. Under the period in question the KMI continued to promote the Foundation's products and services via both online and off line tools.

As we welcome you to this edition of our newsletter, the Foundation with much pleasure takes this opportunity to thank all our stakeholders ranging from the Government of Tanzania, UNDP, IDRC, ACBF and others for their unwavering support.

ESRF EMPOWERS GOVERNMENT OFFICIALS SKILLS IN PREPARING STRATEGIC PLANS

>>> Page 1

Executive Directors, District Planning Officers and other officials dealing with planning like Economists. It aimed at training on how to update and prepare District Strategic Plans that incorporate aspects of Five Year Development Plan II (FYDP) and Sustainable Development Goals (SDGs).

In his speech, the guest of honour said, the training would help district officials to update strategic plans which are outdated and not aligned with the Five Year Development Plans, "this training has come at the right time, since will help to prepare your districts strategic plans to feature in the Five Year Development Plan II and Sustainable Development Goals" he said.

>>> Page 8



Participants in a group photo.

STRATEGIC RESEARCH AND PUBLICATIONS

The 2017 annual work plan for Strategic Research and Publication Department stated that ESRF will continue to undertake policy research and analysis to increase stakeholders' knowledge on major issues affecting the society. In a perpetual effort to undertake research the departments' activities for January - June 2017 considered ESRF seven thematic areas/clusters as outlined in our 2016 - 2020 Medium Term Strategic Plan to match with national policy priorities of the 5th Phase Government as well as the regional and global concerns.

The work undertaken during this period revolved around evidence-based research to support development of implementation strategy of the Second Five Year Development Plan (FYDP II) whose theme is "Nurturing Industrialization for Economic Transformation and Human Development". Also, work on research projects that inform key stakeholders on policies that will simultaneously bring about high economic growth, environmental sustainability, poverty reduction and social inclusion.

Key Project Details:

Enhancing Industrialization in Tanzania as a Pivotal Pillar of Economic Growth: A Mapping of Extant Industrialization Potentials

The main objective of this study is to identify and document industrialization



Directors and Heads of Departments at PO-RALG Headquarters Dodoma during a validation workshop for the practical norms study.

potential and exact areas of industrialization by sector in these regions, such as Leather sector, Pharmaceutical, Cotton, Urbanization and Special economic zone. Specifically the study will map out the financing mechanism and sources of funds where the industrialization potential can source financial support for industrialization investments.

Local production of pharmaceuticals and health system strengthening in Africa

This project set out to addresses the linkages – positive and negative – between local industrial production of pharmaceuticals in Africa and

strengthening of African health systems. It seeks specifically to understand: What are the factors that can and do sustain a positive health-industry spiral of mutual benefit?; To what extent have these factors been achieved?; Where and why have the linkages gone wrong?; and What could be done to strengthen them?

Roundtable Discussions on Addressing Gaps in Planning and Management of the Natural Gas Economy between the Regional and Local Government Authorities of Lindi and Mtwara

Study was look at the effective management of the Tanzanian natural gas industry for an Inclusive and Sustainable Socio-economic Impact.

Migrant Organization and Spontaneous Urban Planning: Keys for a Rational Urbanization Process in the Absence of State.

The general objective of the project is to foster better and more rational processes of urban expansion in developing countries, in a context of informal urbanization and absence of formal, state-sponsored or otherwise, urban planning.

Practical Norms in Education and Health Sectors.

The study aims at explaining ways to improve service delivery and levels of integrity by drawing on empirical evidence on practical informal norms in key government departments (health and education) in francophone



Prof. Fortunata Makene, Head of Research and Publication - ESRF with Dr. Naomi Katunzi, Project Education Specialist Consultant and Advisor - Graca Machel Trust planting a memorial tree at Buhari Community Development College.

(Senegal, Togo, Niger) and Anglophone (Sierra Leone, Malawi, Tanzania).

Out of School Children (OOSC) in the Primary Education System in Mara Region

Objective of the this study was to profile the out of school children in Mara Region, as well as profile all available public/ private schools, and identify potential support services and organization that extend to support these children to or re-enrol in school. Thus, the baseline is meant to provide

the basis for which the intervention by the Mara Alliance will be designed as remedial measures.

East Africa Youth inclusion

EAYIP's overarching program goal is to improve the livelihoods of 25,000 youth in Uganda and Tanzania by increasing their income through youth employment and enterprise development.

Providing youth with a direct pathway to sustainable livelihood is an integral part of the program strategy.

Publications:

From January to June 2017 the department prepared the following publications:

- The SRPD prepared two (2) issues of QER covering the periods of July-September 2016.
- Published ten (10) policy briefs.
- Published three (3) discussion papers.
- Annual Report 2016.
- 1 study report

ESRF FACILITATES THE INAUGURATION OF SIMIYU INVESTMENT GUIDE

>>> Page 1

The event was officiated by Professor Adolf Mkenda, the Permanent Secretary, Ministry of Trade and Investment and in attendance were government officials from all six Local Government Authorities of Simiyu Region and other stakeholders from civil societies, private sector, development partners as well as local investors.

Speaking during the inauguration ceremony, Hon. Anthony Mtaka-Simiyu Regional Commissioner said, for Tanzania to be an industrial country, the Government should invest in research to identify opportunities which are available in particular areas. Pro. Mkenda, the guest of honor advised the Local Government Authorities in the country to put aside areas for small and large scale investors to build industries.

The Simiyu Investment Guide is the result of the research conducted by ESRF between December 2016 and February 2017 in all 6 Local Government Authorities of Itilima, Maswa, Bariadi Town, Meatu, Busega and Bariadi rural. The Guide is the road map of investment in the region. It provides investment information to prospect local and foreign firms, individuals and resources



Authors of Simiyu Investment Guide in a group photo. From right are; Dr. Tausi Mbagi Kida - Executive Director ESRF, Mrs. Margareth Nzuki - Head of Knowledge Management and Innovation ESRF, Dr. Gratian Bamwenda - Associate Research Fellow ESRF, Mr. Abdallah Hassan - Principal Information Officer and Mr. Amomy Manyama - Assistant Resident Representative (UNDP).

that attract them to exploit investment potentials in Simiyu in order to stimulate business and enterprise development to execute the development pathway of the region.

The Simiyu Investment Guide is formulated in line with the investment policy of Tanzania, the vision of Simiyu and also aligned with National development frameworks such as

Tanzania Development Vision 2025 and National Five Year Development Plan II 2016 - 2021.

The colorful event was held at the Economic and Social Research Foundation Conference Hall attracting participants from the government and its agencies, academia, development partners, private sector, civil society and the media.



A cross section of participants who attended the inauguration ceremony.

In her speech, the Guest of Honor lauded ESRF for the MTSP since it has priority issues for research and capacity development areas which will assist the government in implementing its works “, I have also noted that in the Strategic Plan which we are launching today, the ESRF has positioned herself to play a leading role in supporting the Government in the implementation of Sustainable Development Goals in Tanzania” she said.

During the launch, there was a presentation delivered by Dr. Oswald Mashindano, the Principal Research Associate, ESRF covering MTSP themes and sub themes in order to give the participants the broader picture of the strategic plan.

Questions from participants were answered and clarified by ESRF's Heads of Departments.

The ESRF's sixth Medium Term Strategic Plan contains seven Core Research Themes and twenty six sub themes.

The Core themes are; Inclusive growth, Employment and Industrialization, Governance and Accountability, Globalization and Regional Integration, Social Services Delivery and Social Protection, Natural Resources and Environmental Management,

Knowledge Management and Social Innovation, Implementing Sustainable development Goals (SDGs)

The Medium Term Strategic Plan is prepared in a way of showing the Foundation's roadmap by setting out priorities and plans, as well as providing contextual justification of those priorities in a comprehensive and coherent manner.

COMMISSIONED RESEARCH DEPARTMENT

The Commissioned Research Department (CRD) is implementing and coordinating demand driven research assignments that are relevant to the foundation's research agenda. The CRD also implements self-initiated studies, which have shown positive impact to our esteemed stakeholders ranging from the Government, Private Sector, Civil Society and to the Donor Community.

The core activities of the department include conducting demand driven policy researches, writing proposals and expression of interests for consultancy assignments to generate revenue to the institution, and project management and dissemination of consultancy reports. Other activities include: writing policy briefs, contribution to the newsletters and discussion papers from commissioned works and holding network meetings with ESRF clients and stakeholders.

Ongoing Projects

From January to June 2017, the CRD implemented a total of eleven (11) projects falling under Inclusive Growth, Employment and Industrialization; Natural resources and environment management; and Social Service Delivery and Social Protection strategic themes. Some of the new assignments under implementation include the following:

1. Scaling up Seeds & Technologies (SSTP) Adoption Survey in Tanzania

The Mendez England and Associates (ME&A) a US based consulting firm subcontracted the Economic and Social



Scaling Seeds and Technologies Adoption Partnership (SSTP) field team at the SAGCOT Centre Ltd managed Irish Potatoes demonstration farm in Njombe Region.

Research Foundation (ESRF) to conduct "Scaling Seeds and Technologies Adoption Partnership (SSTP)" farmers' survey in Tanzania. This survey targeted three focal crops namely: Maize, Beans and Irish potatoes grown in Manyara Arusha, and Njombe regions respectively covering 1,200 beneficiary farmers. The survey was preceded by

a pilot work at Kimamba and Peapea villages in Kilosa district.

The purposes of the assignment among others were to conduct smallholder farmers' survey (from late March to early April 2017) and assess the adoption of select technologies and the rate of scaling that is occurring for maize, beans and potatoes crops among farmers. Particular emphasis was on: better understanding of the role of private sector in promoting, scaling and generating in-depth knowledge of adoption processes by both direct and indirect beneficiary smallholder farmers.

The data from the smallholder farmers' survey was meant to inform the SSTP midterm evaluation in terms of: improved capacity of public and private sector groups to deliver quality seeds and other technologies to smallholder farmers; increased use of quality seeds and other technologies by smallholder farmers; and improved regional and country level policy and regulatory mechanisms for the



Horticultural products local market in Dar es Salaam.

production and delivery of quality seeds and technologies to smallholder farmers.

2. Formulation of Annual Action Plan Program 2017, 11th EDF Interventions for Tanzania in Agriculture Sector (Horticulture)

The NIRAS Tanzania Limited established a sub-consultancy with ESRF with a purpose of assisting EU Delegation to Tanzania and the government of Tanzania through the office of National Authorizing Officer to design and formulate a nutritious sensitive horticulture intervention strategy and support program to be financed under 11th EDF national indicative program for Tanzania.

The assignment has a focus on identifying potential for developing horticulture sector in terms of: areas with high potential for horticulture production and existing horticulture support programs. Targeted groups included small scale farmers, households in rural areas, value chain actors, women, youth and government authorities.

It is envisaged that, this assignment leads into promoted potentials for horticulture of which in turn contributes to economic growth, descent jobs creation, enhanced food and nutrition security in Tanzania.

3. National Tourism Policy Review 1999

The Economic and Social Research Foundation (ESRF) was contracted

by the Ministry of Natural Resource and Tourism (MNRT) to review the National Tourism Policy 1999. The review came up as a response to a number of issues, developments and challenges that face and impact tourism sector in the first place as well as reforms made in public and private sector in late 1990's and early 2000's on the other place.

The main objective of the assignment is to review and update the existing National Tourism Policy 1999 with the view of guiding all tourism development, operations and management so as to meet the government and tourism industry's immediate and long-term objectives. In doing so three (3) zonal stakeholders' workshops have been undertaken in the Northern Zone (Arusha), Lake Zone (Mwanza) and the Southern Zone, bringing more than 250 participants in total to provide their inputs on how best to craft the tourism policy.

Three (3) other workshops are expected to be undertaken and completed within the second half of the year, covering



Mr. James Kasindi of ESRF administering questionnaire to Duluti Lake community member

Western Zone (Kigoma), Central Zone (Dodoma), Coastal Zone (Dar es Salaam) and round table meeting in Zanzibar.

In addition, the assignment has also involved undertaking rapid survey exercise by interviewing beneficiaries of tourism activities. These are communities found around and near tourism sites such as Wildlife Management Authorities, National Parks etc.

Therefore, this assignment is anticipated to yield a number of outputs such as tourism sector situation analysis report; and an updated and reviewed National Tourism Policy, which is consistent with latest global developments, and needs of Tanzania Tourism industry.



Dr. Aloyce Nzuki - Deputy Permanent Secretary - Ministry of Natural Resources and Tourism (seated at the center) in a group photo with participants of the National Tourism Policy 1999 Review Workshop (Northern Zone).

GOVERNANCE AND CAPACITY DEVELOPMENT DEPARTMENT

As reflected in this year's work plan (2017), the Department of Governance and Capacity Development based on evidence-research continues to implement its core activities which include; conducting policy dialogues, knowledge-sharing workshops and short training courses in order to strengthen capacity among its stakeholders.

Other activities were; coordination of work attachments/internships for both junior and senior researchers, as well as visiting scholars. The department also continued to host collaborative programs namely Tanzania Human Development Report (THDR), Capacity Development for Partners of Accountability (CDPA) and USAID/IIIE Participant Training Program (PTP).

In this period January – June 2017, the Department conducted six (6) policy dialogues. Some of these included: Impact of mining in special inequality in Africa was facilitated by Dr. Anthony Mveyange on 13th January 2017 and funded by IDRC, The impact of long term cooperation between Sweden and Tanzania.

This seminar with Swedish Expert Group on aid studies (EBA) was held on 14th February 2017. The meeting discussed Evaluation Report of Long Term (1962 - 2016) Cooperation between Sweden and Tanzania focusing on whether it has helped the poor in Tanzania. This was funded by IDRC, Pre-Budget Policy Dialogue; focused on *the Implications of the 2017/18 Budget on the Education and Agriculture Sectors in Tanzania*. The dialogue was held on 12nd April 2017 at ESRF Conference Hall funded by IDRC, The National Tourism Policy review Workshop was conducted in Arusha region with the purpose to gather inputs from zonal stakeholders for revision of the current policy to incorporate new developments in the tourism industry. The workshop was held on 12 & 13th April 2017.

During the mentioned period, the Department also organized two (2) knowledge sharing workshops namely: *The National Reference Group meeting of PACT EAC project* was



Dr. Tausi Kida with Presenters of the Policy Dialogue "the Implications of the 2017/18 Budget on the Education and Agriculture Sectors in Tanzania" Prof. Haidari Amani - Principal Research Associate Research Fellow - ESRF on her left and Dr. Joviter Katabaro from University of Dar es Salaam on her right.

held on Friday 17th March 2017; which attracted various stakeholders from the government, trade organizations and private sector. Objectives of the meeting were to launch and discuss an important output of the project, a report titled "Agro-industrial Development Policies – what nexus to climate, food security and trade? The meeting was funded by ACBF and Validation workshop on the findings of Institutional capacity development was held on 19th June 2017 at ESRF aiming at discussing findings from the MLE institutional capacity assessment exercise that was conducted at ESRF by Tegemeo Institute. The workshop funding was from IDRC

The Department also organized three (4) short course trainings on; *Training workshop on preparations of district plans for Local Government Authorities of Mwanza, Mara and Simiyu Regions* was held in Mwanza Region on 31st May

– 1st June, 2017 in Mwanza region.

The focus was on updating and preparation of District Strategic Plans to incorporate aspects of FYDP II and SDG. The workshop funding was from ACBF, *Short Course Training on Monitoring and Impact Evaluation* was held on 5th – 9th June, 2017 at ESRF Conference Hall. The objective of the course was to provide researchers, project managers, policy makers and practitioners of development with the necessary methodology and practical knowledge to meet the growing demand

for rigorous evaluation of development programs.

Participants were drawn from CSO's, Government and the private sector. The participants were charged for this training, Training workshop on implementation of business models for think tanks sustainability for resource constrained countries, 5th to 6th June 2017 at ESRF. The workshop was facilitated by Mr. Anthony Boateng IDRC/TTI and A seminar on skills and techniques for tracking SDGs Implementation to Parliamentary Committees held on 17th June 2017 in Dodoma. 5 Parliamentary Committees were oriented on monitoring the implementation of SDGs. This was supported by the UNDP and parliament.

Meanwhile the Department continued to offer field attachments and internships for



Professor Haidari Amani - Principal Research Associate making contributions in one of the policy dialogues organized by ESRF.



Mr. John Shilinde Assistant Research Fellow ESRF making a presentation in one of the policy dialogues organized by ESRF.

students who apply for placement as part of fulfillment to their degree programs. The Department planned to host 4 university students for field attachments, 2 for internship and 4 as research trainees. All students for field attachments, internship and research trainees were selected; one intern being an international student from the University of Edinburgh, Institute of African Studies.

ESRF through GCDD continued to host programs on collaborative basis and the GCDD is vested with the role of

coordination.

(i) Tanzania Human Development Report (THDR) Project:

During this period in question the Department coordinated various activities included: Preparation of chapters for THDR 2017, Preparation of summary report of THDR 2017, Preparation of Statistical Annex for THDR 2017, Editing and proof reading of manuscripts for THDR 2017, Designing of cover page for THDR 2017 as well as Preparation of

end of project report for Tanzania Human Development Report (THDR).

(ii) USAID Capacity Development for Partners of Accountability (CDPA), a parallel project within ESRF financed by CHEMONICS INTERNATIONAL

The main goal of CDPA is to provide selected Tanzanian CSO's and GOT Institutions of Accountability (IOAs) with an array of support (e.g., technical assistance, training, and logistics) in order for these targeted organizations to achieve sustainable and significant impact of accountability to citizens in targeted regions (Dodoma, Iringa, Morogoro, Mtwara, and Zanzibar

(iii) USAID/IE Participant Training Programme:

These types of training interventions have been deemed to be the best approach in training more numbers of participants rather than spending resources on individual participants. PTP as a program transfers of knowledge, skills, or attitudes (KSA's) through structured learning and follow up activities, or through less structured means, to solve job performance problems or fill identified performance gaps.

ESRF EMPOWERS GOVERNMENT OFFICIALS SKILLS IN PREPARING STRATEGIC PLANS

>>> Page 2

The two day training workshop encompassed six presentations from experts in different areas of strategic planning. These included; Overview of planning and budgeting process" presented by Mr. Apolinary Tamayamali, (Reform Coordinator, President's Office) which covered the purpose of planning, budgeting, monitoring and evaluation, , improving sector performance, focusing on results, basics for decision making, enhancing accountability, improving prioritization/allocation of resources.

Followed by a presentation from Mr. Mudith Cheyo (Executive Director, SELF Microfinance Fund.) Mr. Cheyo presented on Strategic Planning Process (understanding, preparation and review) whereby he covered the definition of strategic planning (SP), purpose and qualities, and the main steps in preparation of strategic plans.

Other presentations were; "Linking National Planning and District Strategic

Plans," by Mr. Danford Sango (Head of Governance and Capacity Development Department, ESRF). He provided a highlight of national planning framework in Tanzania and the way planning framework incorporates aspects of SDGs and Africa Development Vision 2063, and the second section giving some ideas on how to link national planning framework and district development strategies. "Implementation of Strategic Planning through Decentralization by Devolution" was presented by Dr. Andrew Komba, Director of Sector Coordination, President's Office, Regional Administration and Local Governance. Dr. Komba provided the Conceptualization, Rationale and Implementation of Devolution By Devolution in Tanzania Mainland. Specifically the Decentralization by Devolution Concept was explained, Rationale for Decentralization by Devolution, Policy and Legal Framework behind Decentralization by Devolution, Implementation Status, and the Way Forward were presented.

The last presentation was jointly made by Prof. Haidari Amani (Associate Researcher, ESRF) and Mr. Ekingo Magembe, Principal Economist, Poverty Eradication Division, Ministry of Finance and Planning.

Topics covered were on "Performance reporting, monitoring and evaluation/ introduction to logic frameworks", reasons for performance reporting; qualities of a good performance report; M&E as a tool for performance reporting; performance reporting requirements and application of Logical Framework (Logframe) in Strategic Planning and covered the Log frame Concept; applying the Logframe Approach; Logframe Template; Examples of Logframe; and the main Components of the Vision 2025.

The training workshop is an outcome of the ESRF efforts to support localization of SDGs at sub national level in Tanzania complementing similar efforts already done by other partners.

KNOWLEDGE MANAGEMENT AND INNOVATION DEPARTMENT (KMI)



Hon. Anastazia Wambura, Deputy Minister for Information, Culture, Artists and Sports giving an opening speech. On her right is Dr. Tausi Kida Executive Director ESRF and far right is Mrs. Margareth Nzuki- Head of Knowledge Management and Innovation.

The KMI Department operates through three units; Communication and Information Services, Innovation and Knowledge Transfer and IT and Data Management. The units together serve in house researchers, policy makers, private sector, academia and other stakeholders (Farmers, fishermen, breeders etc). It is mandated to support and smoothen the progress of action research, policy research, development management, research communication and localize various global innovations for community use.

KMI is also accountable for dissemination and communication of knowledge amassed by the Foundation, other collaborating institutions and individuals to reach more stakeholders through its online (websites, e brief, Knowledge tv) and physical (Library, Maendeleo studio and various publications) facilities.

The period between January – June 2017, the Department exerted efforts in implementing the ESRF, Government of Tanzania and UNDP/UNEP Project, the Pro-poor Economic Growth and Environmentally Sustainable Development (Poverty Environment Initiative) projects basing on Knowledge Transfer and Innovation (Strengthening Community Knowledge and ICT for Development, Enhance local capacities and Support community innovations and best practices and Information

Sharing and Dissemination

In Strengthening Community Knowledge and ICT for Development,

The Department invested time in preparing community radios and knowledge tv educational programs. A number of programs were produced and shared to various radio stations and some were uploaded into Knowledge Tv (www.knowledgetv.esrf.or.tz). Programs have been teaching tools to various listeners and viewers. In total 13 programs were produced at Maendeleo studio and shared via Knowledge Tv. Some programs were summarized to some small clips and shared through whatsapp channel.

Apart from producing programs for community radios and Knowledge Tv, the department also continued to extend modest support to community radios; Bunda, Kagera, Ileje, Unyanja, Mazingira and Sengerema FMs broadcasting appropriate knowledge and information to the rural communities to empower communities, especially women and youths.

Enhance local capacities and Support community innovations and best practices

In improving capabilities, sustaining

innovation and preminent practices the KMID in partnership with some ESRF associate researchers conducted a feasibility study to scale up the Maswa Standard Chalks Factory, the expansion of Meatu Milk Company Limited and Establishment of tomatoes and chillies processing plant in Busega district. Apart from the feasibility study the Department developed Regional Investment Guide for Mwanza, Mara and Kilimanjaro Regions to mark the opportunities available in these regions.

In supporting the community the Department with support from the project improved water supply and sewerage service at Kisangwa Folk Development College by Drilling and constructing a borehole at the college to facilitate smooth training. The Department also supported construction of two Boreholes for Irrigation in Bunda District (Nyatwali and Kisangwa Villages). It also assisted the upgrading of H.T line and Installation of 50KVA Transformer at Kisangwa Folk Development College in Bunda District.

Moreover, in this first half of the year, the Department in collaboration with the Simiyu Region inaugurated the Simiyu Region Investment Guide which pinpoints twenty six investment opportunities; in agriculture, tourism, industries and livestock sectors, the guide is an aftermath of the study ESRF did in all districts of Simiyu.



Inauguration of Simiyu Investment Guide

The KMI also continued to promote and support Aquaculture / integrated fish farming in the country. In collaboration with National Service HQ, the Department localized the Re-circulative Aquaculture Systems (RAS) to be more affordable to people interested. The system was showcased at the



Hon. Anastazia Wambura, Deputy Minister for Information, Culture, Artists and Sports, exchanging views with Dr. Tausi Kida, on her left and Mrs. Margareth Nzuki far left after officiating the Training Workshop for Community Radios representatives in Dodoma.

Sabasaba grounds where it attracted many visitors and more than 200 people have registered and placed order of the system.

During the period under review, the KMI Department also conducted a study titled Institutional Capacity and Readiness Assessment for SDGs and LED Implementation Private Sector Involvement: A Case of Bunda and Busega Districts. The study assessed the LGAs capacity to implement LED and SDGs at Sub-National level and a GAP Analysis - Unlocking Natural Capitals Potentials and Opportunities for Private Sector-Led Tourism Development and Promotion in the Lake Victoria Zone and Western Serengeti Catchment Area. The objective was to unlock the tourism potentials in the lake Zone and particularly Western Serengeti catchment area.

Information sharing and Dissemination

In May, the Department conducted a training workshop on “the role of community radios on rural development: Focusing on contents, financial and institutional sustainability” to Community radios (personals) and officers from all Districts under PEI project.

The training aimed at imparting knowledge to be able to sustain community radios in contents

generation, financial and institutional areas. The training invited two radio personnel and one officer from LGAs who deals with radio. The Training workshop was officiated by Hon. Anastazia Wambura, Deputy Minister of Information, Culture, Artists and Sports in Dodoma.

In another development, the Department prepared Chinese and English version documentary showcasing opportunities available in Simiyu Region and facilitated

the preparation of Simiyu Investment Guide books which are in Swahili and English. It also facilitated the translation of Simiyu Region Investment Guide into Chinese.

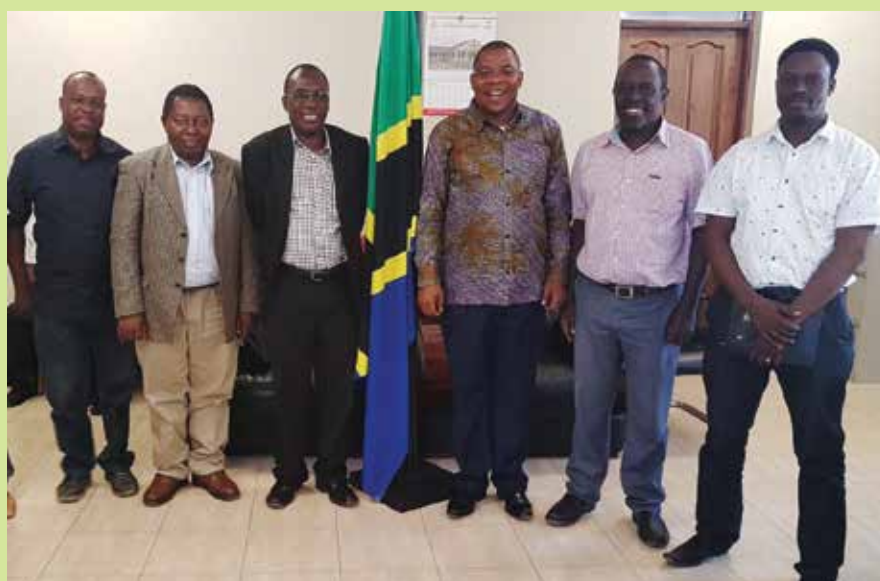
Other Activities

Apart from the PEI Project, the Department is also accountable for promotion of the Foundation's products and services as well as IT and Data management. In the first half of the year 2017 the Department continued to render different services to Library users both in house and those from outside by providing relevant and timely literatures. It also shared useful information through Tzonline gateway and Tanzania Knowledge Network.

It promoted the Foundation services and products through various media outlets; Traditional media (Print and electronic), social media (Whatsapp, Twitter and Facebook), E-Brief, Maendeleo studio and Knowledge TV.

The Department is also responsible for managing, maintaining IT and Data Management. In the period in question, IT and Data management unit provided technical support, training, development of data capture tools and processing of various survey data collected.

During the period the Department also developed concept notes and proposals as followed; *Input for Development of Project Proposals on Enhancing Employment and Income Opportunities for Youth in Tanzania through Enterprise*



Hon. Anthony Mtaka (Simiyu Regional Commissioner) third from right. On his right are Prof. Theodosy Msogoya, Prof. Bernard Chove and Dr. Jeremia Makindara (from University of Dar es Salaam). On his left are; Mr. Abdallah Hassan - Principal Information Officer and Mr. John Shilinde - Assistant Research Fellow from ESRF. ESRF is doing some studies in Simiyu Region.

Development 4 years proposal, Proposal on Mapping Economic and investment opportunities, strengthening and promoting industrialization and SMEs in Agriculture value chain, knowledge

transfer and innovation capacity building, Development of PEI Related Contents for Community Radios, Promoting Sustainable Employment Generation for Youth through Agro-enterprise

Development, submitted to NSSF, Strengthening Cyber Policy Using Digital Technology in Tanzania, submitted to IDRC and ICT for Social Good: a grant for local innovators (Under development).

ESRF ORGANIZES AN EMPOWERMENT TRAINING WORKSHOP TO DISTRICTS COMMUNITY RADIOS REPRESENTATIVES.



Dr. Tausi Mbaga Kida (Executive Director ESRF) making a welcoming remarks during the training workshop on the Role of Community Radio for Rural Development: Focusing on Content, Financial and Institutional Sustainability.

The Economic and Social Research Foundation (ESRF) through the Knowledge Management and Innovation Department with the support from the United Nations Development Programme (UNDP) organized a two day training workshop on the role of community radios in rural development; focusing on contents, financial and institutional sustainability. The event took place on May 24th – 25th, 2017.

The training was officiated by Hon. Anastazia Wambura, Deputy Minister of Information, Culture, Artists and Sports at LAPF House in Dodoma, attracting representatives from five community radios; Bunda FM and Mazingira FM (from Bunda District), Sengerema FM (Sengerema District), Unyanja FM (Nyasa District), Ileje FM (Ileje District) and Kagera FM (Bukoba rural).

In her welcoming remarks Dr. Tausi Mbaga Kida, the Executive Director ESRF,

told the participants that the aim of the training workshop was to impart knowledge to participants to be able to sustain their respective community radios in contents generation, financial and institutional capability areas.

“This training aims at empowering participants to be able to manage their radio stations in a professional way, to ensure sustainable access to programs, financial resources and how to manage the entire operations. Dr. Tausi said in these two days of training, the participants would benefit from six lessons which are; How to generate Content for Community Radio, Linking Content Generation and technology, Community Radio Financial, Social and Institutional Sustainability, Content Generation for Institutional and Social Sustainability (Generating Strategic Content) and Partnership with other Organizations.

Furthermore, Dr. Tausi said, ESRF with the support from UNDP coordinated

the establishment of four community radios in Ileje, Nyasa, Bunda and Bukoba rural districts and assisted the operation of other two community radios in Bunda and Sengerema districts. Under the support from UNDP, ESRF also established content center known as “Maarifa studio” to assist in producing contents/programs for these community radios.

On her speech the Guest of Honor, Hon. Anastazia Wambura acknowledged the contributions of community radios in informing/educating the rural communities about their development. “Community radios are among the technologies that contribute significantly to convey information to the majority of rural in various sectors of development including; health, agriculture” she said.

The Guest of Honor said, apart from the good work the community radios have been doing, there are challenges in operating them, some being sustainable contents/programs



Hon. Anastazia Wambura - Deputy Minister for Information, Culture, Artists and Sports (seated at the center) with Dr. Tausi Kida Executive Director ESRF on her right, Mr. Paulo Kuhenga - Facilitator of the Training seated far right and Mrs. Margareth Nzuki - Head Knowledge Management and Innovation (seated on her left, and far left is Mr. Emmanuel Maliki representative from UNDP in a group photo with community radios representatives.

production (especially on environment conservation, poverty reduction, gender issues, climate change etc) sustainable source of funding and institutional sustainability.

The Deputy Minister called upon the participants to concentrate in the training because lessons to be given

are geared towards overcoming the challenges which have been affecting many community radios in the country.

Mrs. Margareth Nzuki - Head of Knowledge Management and Innovation insisted on the need for these Community Radios to work effectively on ensuring that they

achieve content, financial, social and institutional sustainability. She added that in order for the above mentioned radios to achieve their goals there must be a linkage with different stakeholders such as district councils, NGOs, Private Companies like (Airtel, Voda, Tigo), media houses etc this partnership will help to accrue contents as well as some can support radio operations.



A cross section of Community Radios Representatives

The establishment of these community radios is the result of research which the Economic and Social Research Foundation (ESRF) with the support from UNDP in six districts of Ileje, Bunda, Bukoba rural, Ikungi, Sengerema and Nyasa, whereby radios were the most channel the communities use to get some information in various sectors of development.

The Dodoma training workshop attracted community radios representatives including the Editors and journalists as well as representatives from Districts Councils where these radios operate and they work together.

VALIDATION WORKSHOP FOR PRACTICAL NORMS IN EDUCATION AND HEALTH SECTORS



Practical norms validation at TAMISEMI, right is Deputy Permanent Secretary – Health TAMISEMI Dr. Zainab Chaula.

ESRF in collaboration with Edinburg University is undertaking a study with the aims of exploring ways to improve service delivery and levels of integrity by drawing on empirical evidence practical

informal norms in key government departments (health and education) in the country.

The research examines the extent to

which official rules are being applied and to what degree everyday practices in hospitals, schools, district offices and ministerial headquarters are governed by practical norms. A pilot study was



Prof. Fortunata Makene (Head, Strategic Research and Publications Department, ESRF) with Mr. Zuberi Samataba (Regional Administrative Secretary of Pwani Region) having a discussion on practical norms.

done in Bagamoyo District, followed by the actual data collection exercise in Dar es Salaam and Pwani regions during the months of September and October 2016.

Qualitative data collection methods were used, mainly desk review, key informant interviews (KIIs), and focus group discussions (FGDs). KIIs were designed and conducted with government employees in the two sectors covering diverse issues such as work challenges and coping mechanisms, management of resources, interactions between officials at front line service points, local governments and ministries, official rules and regulations and recent sectoral changes imposed by the government in the two sectors.

Validation workshops were carried in February and May of 2016, with stakeholders from the respective sectors at the local government authorities' level in Coastal Region as well as President's Office.

Findings highlighted challenges incurred by government employees in delivering

health and education services as well as informal practices (practical norms) adopted by the civil servants as a way of negotiating work challenges to get their job done. The challenges were grouped into three themes: working conditions and service delivery, management of financial and human resources, and policy implementation.



Mr. Patrick Kihenzile – Assistant Research Fellow ESRF I conducting a Focus Group Discussion with inspectors of Schools Kisarawe.

PRESENTATION OF PRELIMINARY FINDINGS AND ANALYSIS OF THE OOSC PROJECT IN MARA

ESRF was commissioned by Graca Machel Trust to undertake a baseline study divided into two phases to identify 20,000 Out of School Children (OOSC) in Mara. The objective of this study was to profile the out of school children in Mara Region, their families as well as profile all available public/ private schools, and identify potential support services and organization that extend support to these children to re-enroll in school.

The project was undertaken in the four district councils namely: Musoma Municipal Council, Bunda (Town and District Council), Tarime District Council and Butiama District Council. Phase two of the project will cover Musoma, Rorya and Serengeti District councils as well as Tarime Town Council. ESRF had managed to profile in the first

phase five local government authorities name: Musoma municipal council; Bunda Town Council and District Council; Butiama and Tarime District Councils. The Foundation successfully profiled a significant number of OOSC in primary as well as primary schools in those regions to ascertain the various challenges that lead to children being out of school.

During the validation workshops in March 2017, Prof. Fortunata Makene principal investigator on the study revealed that among the key findings 11,666 students were identified and profiled as well as 377 schools being profiled. It was revealed that poverty, illnesses, disabilities, absence of one or both parents, lack of awareness on the importance of education, and socio-cultural factors impede children

access to education at individual and family level. Further, school related challenges are infrastructure, safety and lack of psychotherapy services were highlighted as the more pressing challenges.

The report was well accepted by the stakeholders in Mara region as a factual representation of the situation on the ground. These challenges will be taken aboard by the Mara Regional and Local Government Authority, the Mara Alliance with support from the Graca Machel Trust. Subsequently, the information from the baseline will provide the basis for which the intervention will be designed by the Graca Machel Trust as sustainable remedial measures, the second phase of the project is expected to be undertaken towards the second half of 2017.



Ms. Graca Machel (Left), Founder of the Graca Machel Trust with Prof. Fortunata Makene, Head of Research and Publication – ESRF in a picture. The Graca Machel Trust commissioned ESRF to undertake a baseline study on Out of School Children in Mara.

ESRF HOSTS PUBLIC SEMINAR ON THE IMPACT OF MINING ON SPATIAL INEQUALITY IN AFRICA



A cross section of participants of the Public Seminar

On Friday 13th January 2017 the Economic and Social Research Foundation (ESRF) organized a Public Seminar on The Impact of Mining on Spatial Inequality in Africa which was held at the ESRF Conference Hall.

The seminar discussed the impact of mining on spatial inequality in Africa basing on empirical work undertaken recently by Dr. Tony Addison, Chief Economist and Deputy Director at the United Nations University World Institute for Economic Development Research (UNU-WIDER); Dr. Amadou Boly, Principal Research Economist, the

African Development Bank (AfDB); and Dr. Anthony Mveyange, Economist at the World Bank Development Research Group (DECRG).

This important seminar challenged participant's thinking and provided useful insights on governance and economic management of our country especially in the extractive industry. Participants to the seminar were drawn from the mining sector, the Government, Private Sector, CSO's and Academia.

The research was carried out from 2001-2012 shows that mining

increases district inequality conditional on mineral type. It also shows that mineral wealth is both a blessing and curse but largely depends on the types and values of minerals and a number of such important and inter-related factors as status of mines, scale of operations, nature of mining activities, and values of minerals extracted.

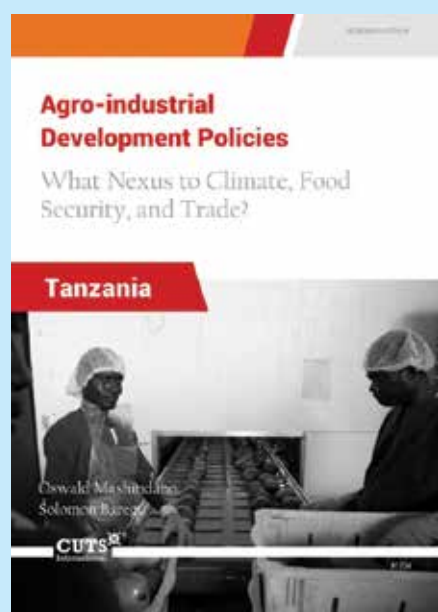
The effects of mining are not "one size fit all", rather they are leveraged by other important forces underpinning mining operations. Therefore Policy design has to take these dimensions into account.



Prof Adolf Mascarenhas making a contribution during the Public Seminar

SUSTAINABLE AGRO-INDUSTRIAL DEVELOPMENT POLICY, YEAST TO INDUSTRIAL DEVELOPMENT IN TANZANIA - ESRF

Economic and Social Research Foundation (ESRF) in collaboration with CUTS International Geneva through the support from Swedish International Development Cooperation Agency (SIDA) have recently launched a report which outlines the best ways to improve the agro- industrial sector as a move for the country to become an industrial state.



The report titled 'Agro-Industrial Development Policies: What Nexus to Climate, Food Security, and Trade?' will assist the government program through the Second Development Plan of the National Five Years 2016/17 to 2020/21.

Commenting on the report, ESRF Executive Director Dr. Tausi Kida said the report demonstrated that, developing local agro processing industries would be instrumental in providing assured market and source of income to more than 75 percent of Tanzanians who depend on agriculture.

"It will also help increase employment, to assure farmers a guaranteed market for their crops and increase government's revenues," she said.

Dr Kida added: "The research has shown us that if we want to benefit from agriculture, we must add value to our harvests. To

achieve this, we need to take deliberate measures to have agro-processing industries are directly linked to the farmers."

According to the Permanent Secretary, Ministry of Industry, Trade and Investment, Dr. Adelhelm Meru, whose speech was read by the Acting Director for Marketing and Research, Mr, Leo Lyayuka, said that the government is aware and understands that adding value to the harvests is one of the best approaches for the nation in moving towards an industrial state.

"This study has come at an opportune moment as the government has now embarked on implementing the Second Five Year Development Plan with a very keen focus on 'Industrialization for Economic Transformation and Human Development'. The recommendations will surely be taken onboard so as to achieve the desired goal as a nation."

Mr. Solomon Baregu, a researcher with ESRF and co-author of the study also emphasized that: "The government has made significant milestones in terms of formulation and adoption of policies and regulations related to agro industries,



Guest of Honor Mr. Leo Lyayuka - Acting Director for Marketing and Research - Ministry of Trade and Investment delivering a speech during the launching of the Report - 'Agro - Industrial Development Policies: What Nexus to Climate, Food Security, and Trade?'

climate change, trade and food security; and that although all of these policies acknowledge the importance of promoting agro industries – but they are not louder enough in demonstrating and emphasizing the outcome of the linkages between agro industries, climate change, trade and food security such as emerging opportunities and threats or risks."

He explained further that these linkages tend to bring about spillover benefits (synergies) as well as spillover costs, which affect the economy and therefore livelihoods of the people. He thus called for the government and development partners to tap into and build on opportunities that such spillovers do present.

Mr. Baregu also pointed out that there are strong linkages between agro industry, trade, food security, and climate change, which are not acknowledged sufficiently, because they are not known.

"Agro-industry development does not only increase the quality of food products, but also promote trade as it ensures and guarantees demand for the processed goods both at national and international markets," he said.

He noted: "Accessing both



Dr. Tausi Mbaga Kida making some comments on the Report

markets for primary products as well as markets for processed goods are very important. Climate change affects agricultural performance leading to low production hence food insecurity and low participation in trade.”

He insisted that the research's objective was to find out how agro-industrial policies at the regional and national level address climate change, food security, and trade, and unearth the missing links.

“We thus seek to call upon the government and its partners to call for policy reviews to reflect the new emerging challenges related to opportunities and drawbacks presented by these linkages”, he concluded.



A cross section of participants.



Mr. Leo Lyayuka - Acting Director for Marketing and Research – Ministry of Trade and Investment cutting a ribbon to mark the launching of the Report ‘Agro-Industrial Development Policies: What Nexus to Climate, Food Security, and Trade.

ESRF AND GRADE INTRODUCE A LAND PLANNING APP

The Economic and Social Research Foundation (ESRF) in partnership with GRADE, a non-profit research center based in Lima, Peru, conducted the study entitled **“Communities and spontaneous urban planning: A toolkit for urban expansion”** for the adaptation of the toolkit in Dar es Salaam, Tanzania.

The year project aims at fostering better, more rational processes of urban expansion in developing countries, in a context of

informal urbanization and absence of formal, state-sponsored or otherwise, urban planning.

In order to implement the project effectively, the project has set two goals that are; understand the socio-cultural elements and basic spatial notions that allow for informal occupations to follow rational, inclusive urban patterns as well as designing and developing a toolkit (Mobile App) composed of simple and cheap methodological cues and urbanization



A Mobile App Flyer

guidelines that can be applied and replicated in most fast-growing cities around the developing world.

ESRF and GRADE work together in order to adapt and implement the toolkit. The toolkit developed and designed as a Mobile App/Program to be used by Landlords in new urbanizing areas to plan their plots before selling.

The App called “Lotizer” is free and can be downloaded from www.grade.edu.pe/lotizer.

[edu.pe/lotizer](http://www.grade.edu.pe/lotizer) and installed in a smart phone. Once it is installed it can be used to plan the plot of different sizes as per owners’ preferences.

The APP has been tested in new fast-urbanizing areas of; PUGU, MSONGOLA, KIMBIJI, MADALE, and MBOPO whereby workshops were conducted to sensitize societies the use of the new app in designing their localities.

The research team has the plans to disseminate the Mobile App (Lotizer)

to many people as possible for the aim of fostering the production of better and livable neighborhoods, not only in Tanzania but even in other countries experiencing urban expansion challenges. Among other strategies, the App will be shared to different traditional media and social media such as; TV, radio, magazine, whatsapp, facebook, blogs, twitter and instagram.

ESRF Research Team demonstrating the applicability/usage of the Mobile App (Lotizer)



Prof. Haidari Amani - Principal Research Associate ESRF emphasizing a point when making a contribution on one of sensitizing workshops.

ESRF VISITS AT INTERNATIONAL LEVEL



Mr. Danford Sango – (Head of Governance and Capacity Development – ESRF seated left) taking some points during the EU - Africa Strategic Dialogue held in Pretoria, Republic of South Africa.



Dr. Tausi Kida (Executive Director ESRF - Left) and Mrs. Margareth Nzuki (Head of Knowledge Management and Innovation ESRF - standing at the middle) looking at leather products from Lift Valley Leather Industry being part of South South Learning (Leather to Leather Goods) visit in Nairobi, Kenya.



Mr. Solomon Baregu, (Assistant Research Fellow –ESRF) making a presentation during the FAO-MAFAP regional workshop in Nairobi, Kenya.



Mr. Danford Sango – Head of Governance and Capacity Development – ESRF making a presentation on “the economy, rising narrative, and the future of Africa” during the EU - Africa Strategic Dialogue in Pretoria, Republic of South Africa.



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